

Training and Evaluation Outline Report

Task Number: 71-8-5124

Task Title: Revise the Plan (Battalion - Corps)

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADRP 3-0	Unified Land Operations	Yes	No
	ADRP 5-0	The Operations Process	Yes	No
	ADRP 6-0 (Change 002, March 28, 2014)	Mission Command http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/adrp6_0_new.pdf	Yes	No
	FM 6-0	COMMANDER AND STAFF ORGANIZATION AND OPERATIONS	Yes	Yes

Condition: The command received an operations plan, or a warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander issued guidance on revising the plan. The command established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP 4.

Standard: The staff assesses progress throughout the operations process to determine if the operation is proceeding according to the plan, and revises the plan based on identified changes in conditions. The staff ensures the revised plan complies with commanders guidance and intent, and accurately reflects updated circumstances.

Safety Risk: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: None

Notes: Note 1: Task content last updated: 16 July 2014.

TASK STEPS

1. The staff recommends revisions to the plan, during the planning step of the operations process, based on changing circumstances, which include, but are not limited to:
 - a. Operational variables.
 - b. Mission variables.
 - c. Invalidated assumptions.
 - d. Changes in the commander's critical information requirements (CCIR).
 - e. Results of the commander's continuous assessment of the situation.
2. The staff revises the plan, during the preparation step of the operations process, based on the following circumstances:
 - a. The commander's situational understanding changes.
 - b. Assumptions made during planning may be proven true or false.
 - c. Unforeseen opportunities arise.
 - d. Intelligence analysis may confirm or deny threat actions.
 - e. Intelligence analysis may show changed conditions in the area of operations because of shaping operations.
 - f. The status of friendly forces may change as the situation changes.
3. The staff revises the plan, during the execution phase of the operations process:
 - a. Uses running estimates to look for indicators of variances that affect their areas of expertise that alter or change:
 - (1) Situational understanding.
 - (2) Assumptions.
 - (3) Threat actions.
 - b. Assesses how the changed conditions affect the expected situation - especially opportunities and risks.
 - c. Identifies if the changed conditions represent variances from the order:
 - (1) Identifying variances.

Note: A variance is a difference between the actual situation during an operation and what the plan forecasted the situation would be at that time or event.
 - (2) Determining if the variance provides a significant opportunity or threat, and examines the potential of either.
 - (3) Determining if a decision is needed by identifying variance, such as:

(a) Indications that an opportunity that can be exploited to accomplish the mission faster or with fewer resources.

(b) Actions that directly threatens the decisive operation's success.

(c) Actions that threatens a shaping operation such that it may threaten the decisive operation directly or in the near future.

(d) Actions that can be addressed within the commander's intent and concept of operations. (If so, determine what execution decision is needed.)

(e) Actions requiring substantial changes to the concept of operations (If so, determine what adjustment decision or new approach will best suit the circumstances).

d. Recommends developing new course of action (COA) if the variance requires revising the plan.

e. Reviews the recommended COA to ensure it complies with the following factors:

(1) Conforms to the commander's intent.

(2) Obtains the commander's approval if the CCIR change.

(3) Identifies staff areas that may be affected by proposed changes to the order or mission.

f. Recommends implementation of the COA and updating products such as decision support templates and synchronization matrixes.

g. Writes a fragmentary order, or, in exceptional circumstances, writes a new operation order once the commander approves the COA.

h. Issues warning orders to alert subordinates of pending changes to the plan.

i. Determines the time needed for the unit to implement the change without losing integration or being exposed to unnecessary risk.

4. The staff revises the plan during the assessment step of the operations process:

a. Monitors the current situation to collect relevant information.

(1) Collects relevant information, specifically information about the current situation compared to the forecasted end state.

(2) Determines if the facts are still relevant and assumptions remain valid during planning.

(3) Determines if new conditions emerged that affect the operations during preparation and execution.

(4) Records relevant information in running estimates to determine if they are proceeding according to the commander's intent, mission, and concept of operations.

b. Evaluates the progress of the operation toward attaining end state conditions, achieving objectives, and performing tasks.

(1) Uses measures of effectiveness (MOE) to determining progress toward attaining end state conditions, achieving objectives, and performing tasks

Note: A MOE is a criterion used to assess changes in system behavior, capability, or operational environment that is tied to measuring the attainment of an end state, achievement of an objective, or creation of an effect.

(2) Uses measures of performance (MOP) to determining progress toward attaining end state conditions, achieving objectives, and performing tasks.

Note: A MOP is a criterion used to assess friendly actions that is tied to measuring task accomplishment.

c. Recommends or directs actions.

(1) Identifies possible improvements to the plan based on the evaluation of progress and makes preliminary judgments about the relative merit of those changes.

(2) Identifies changes possessing sufficient merit and provides them as recommendations to the commander or make adjustments within their delegated authority, such as:

(a) Assigns new tasks to subordinates.

(b) Reprioritizes support.

(c) Adjusts information collection assets.

(d) Modifies the course of action.

(3) Recommends options to the commander that range from continuing the operation as planned, executing a branch, or to making unanticipated adjustments.

5. The staff revises the plan as directed by the commander.

a. Reviews the revised plan and annexes to ensure they are complete and follow the commander's guidance.

b. Disseminates the revised plan to higher headquarters, adjacent units, subordinate commands and unified action partners following the commander's approval.

c. Confirms subordinate commanders acknowledge receipt and understand the revised plan or if possible briefs the changes to subordinate commanders in person.

d. Conducts confirmation briefings with subordinates immediately afterwards if possible.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff recommended revising the plan, during the planning step of the operations process, based on changing circumstances, which included, but are not limited to:			
a. Operational variables.			
b. Mission variables.			
c. Invalidated assumptions.			
d. Changes in the commander's critical information requirements (CCIR).			
e. Results of the commander's continuous assessment of the situation.			
2. The staff revised the plan, during the preparation step of the operations process, based on the following circumstances:			
a. The commander's situational understanding changed.			
b. Assumptions made during planning were proven true or false.			
c. Unforeseen opportunities arose.			
d. Intelligence analysis confirmed or denied threat actions.			
e. Intelligence analysis showed changed conditions in the area of operations because of shaping operations.			
f. The status of friendly forces changed as the situation changed.			
3. The staff revised the plan, during the execution phase of the operations process:			
a. Used running estimates to look for indicators of variances that affected their areas of expertise that altered or changed:			
(1) Situational understanding.			
(2) Assumptions.			
(3) Threat actions.			
b. Assessed how the changed conditions affected the expected situation - especially opportunities and risks. Identified if the changed conditions represented variances from the order:			
c. Identified if the changed conditions represented variances from the order:			
(1) Identified variances.			
(2) Determined if the variance provided a significant opportunity or threat, and examined the potential of either.			
(3) Determined if a decision was needed by identifying variance, such as:			
(a) Indications that an opportunity that can be exploited to accomplish the mission faster or with fewer resources.			
(b) Actions that directly threatens the decisive operation's success.			
(c) Actions that threatens a shaping operation such that it may threaten the decisive operation directly or in the near future.			
(d) Actions that can be addressed within the commander's intent and concept of operations. (If so, determine what execution decision is needed.)			
(e) Actions requiring substantial changes to the concept of operations (If so, determine what adjustment decision or new approach will best suit the circumstances.			
d. Recommended developing new course of action (COA) if the variance required revising the plan.			
e. Reviewed the recommended COA to ensure it complied with the following factors:			
(1) Conformed to the commander's intent.			
(2) Obtained the commander's approval if the CCIR changed.			
(3) Identified staff areas that were affected by proposed changes to the order or mission.			
f. Recommended implementation of the COA and updating products such as decision support templates and synchronization matrixes.			

g. Wrote a fragmentary order, or, in exceptional circumstances, wrote a new operation order once the commander approved the COA.			
h. Issued warning orders to alert subordinates of pending changes to the plan.			
i. Determined the time needed for the unit to implement the change without losing integration or being exposed to unnecessary risk.			
4. The staff revised the plan during the assessment step of the operations process:			
a. Monitored the current situation to collect relevant information.			
(1) Collected relevant information, specifically information about the current situation compared to the forecasted end state.			
(2) Determined if the facts were still relevant and assumptions remained valid during planning.			
(3) Determined if new conditions emerged that affected the operations during preparation and execution.			
(4) Recorded relevant information in running estimates to determine if they were proceeding according to the commander's intent, mission, and concept of operations.			
b. Evaluated the progress of the operation toward attaining end state conditions, achieving objectives, and performing tasks.			
(1) Used measures of effectiveness (MOE) to determine progress toward attaining end state conditions, achieving objectives, and performing tasks.			
(2) Used measures of performance (MOP) to determining progress toward attaining end state conditions, achieving objectives, and performing tasks.			
c. Recommended or directed actions.			
(1) Identified possible improvements to the plan based on the evaluation of progress and made preliminary judgments about the relative merit of those changes.			
(2) Identified changes possessing sufficient merit and provided them as recommendations to the commander or made adjustments within their delegated authority, such as:			
(a) Assigned new tasks to subordinates.			
(b) Reprioritized support.			
(c) Adjusted information collection assets.			
(d) Modified the course of action.			
(3) Recommended options to the commander that range from continuing the operation as planned, executing a branch, or to making unanticipated adjustments.			
5. The staff revised the plan as directed by the commander.			
a. Reviewed the revised plan and annexes to ensure they were completed and followed the commander's guidance.			
b. Disseminated the revised plan to higher headquarters, adjacent units, subordinate commands and unified action partners following the commander's approval.			
c. Confirmed subordinate commanders acknowledged receipt and understood the revised plan or if possible briefed the changes to subordinate commanders in person.			
d. Conducted confirmation briefings with subordinates immediately afterwards if possible.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Sometimes

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-2311	Develop Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5111	Conduct the Military Decisionmaking Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5123	Task Organize for Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5132	Perform Planned Actions, Sequels, and Branches (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5144	Develop Running Estimates (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5146	Perform Battle Damage Assessment (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5318	Disseminate Common Operational Picture and Execution Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-0013	Assess the Information Environment (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5110	Plan Operations Using the Military Decision Making Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5113	Coordinate Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5130	Assess Tactical Situation and Operations for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-5141	Monitor Situation or Progress of Operations (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5142	Evaluate Situation or Operation (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5315	Process Relevant Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7651	Assess Organizational Performance (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-MC-5009	Conduct a Course of Action Decision Brief	150 - Combined Arms (Individual)	Approved
	150-MC-5111	Conduct the Military Decisionmaking Process	150 - Combined Arms (Individual)	Approved
	150-MC-5117	Prepare a Warning Order	150 - Combined Arms (Individual)	Approved
	150-MC-5118	Prepare an Annex	150 - Combined Arms (Individual)	Approved
	150-MC-5124	Refine the Plan	150 - Combined Arms (Individual)	Approved
	150-MC-5125	Prepare a Fragmentary Order	150 - Combined Arms (Individual)	Approved
	150-MC-5130	Assess the Current Situation	150 - Combined Arms (Individual)	Approved
	150-MC-5131	Assist the Commander in Executing Operations	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 5.1.2.4	Revise the Plan

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No materiel items specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT. .

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination. .